



Saanich's Asset Management Journey

Local Government Leadership Academy
March 12, 2026



District of Saanich

- Located within the Capital Regional District
- 117,735 people (2021)
- Budget 2025
 - General operating \$240M
 - General capital \$213M
 - Sewer & water utility \$114M
 - Total \$567M



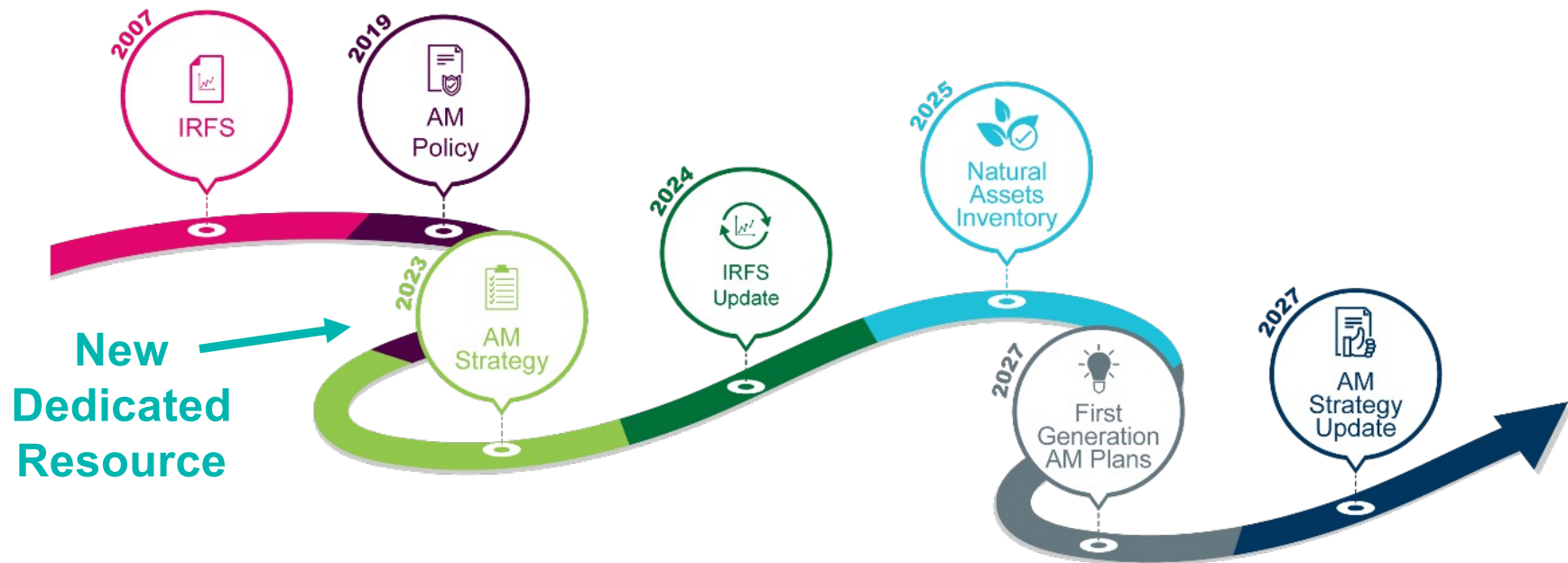
UBCM Community Excellence Award

President's
Committee Choice
for
***“Asset Management
Strategy and
Implementation
Plan”***



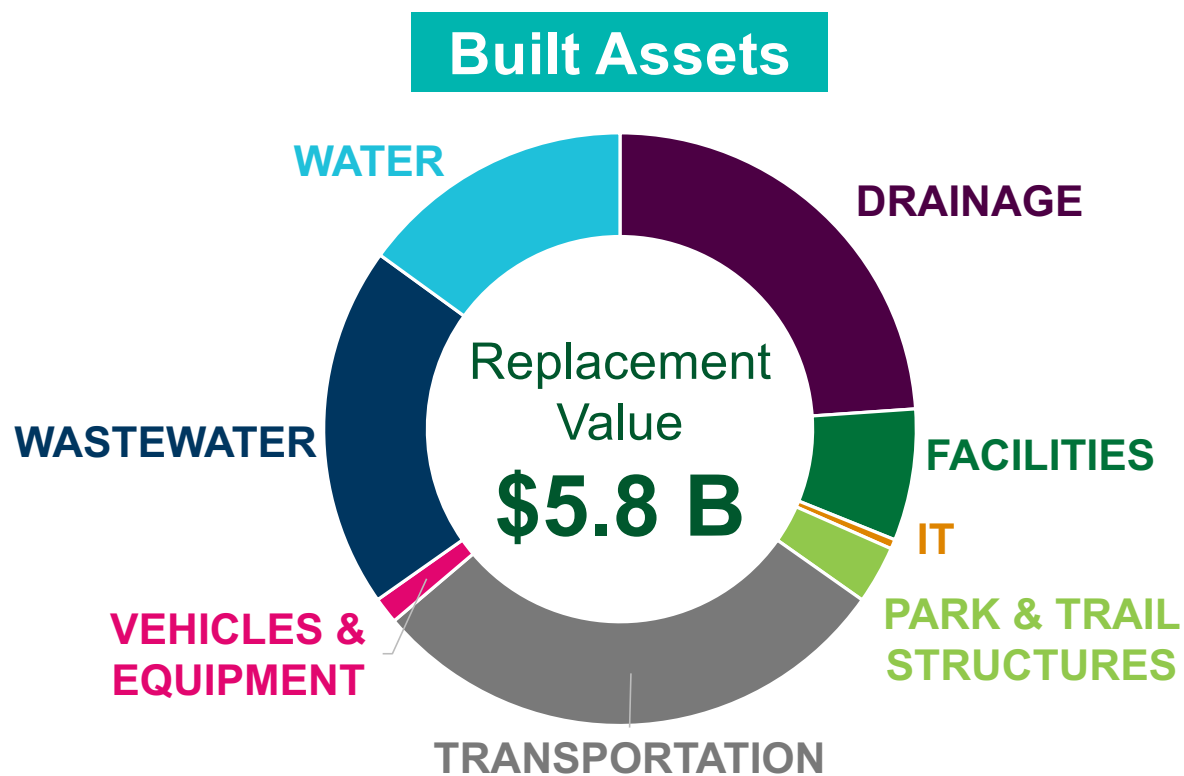
Government of Canada, FCM and Province of BC provided support

Saanich Asset Management Journey



Staff have received strong Council support for asset management

Asset Replacement Value (\$2025)



Natural Assets

Rehabilitation Value

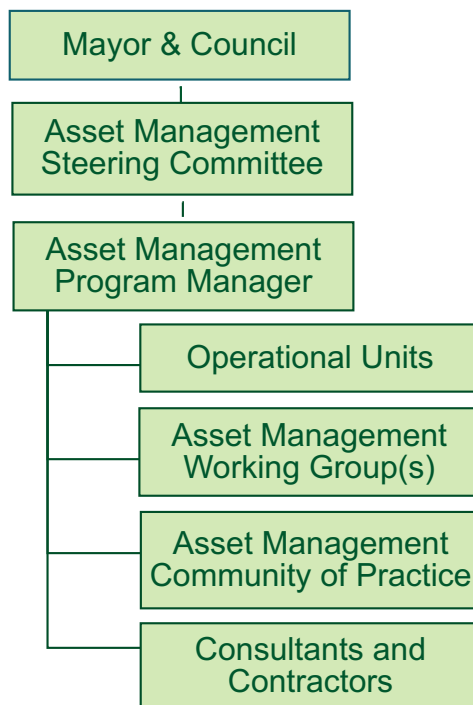
~ \$5 B

Annual Service Value

~\$100 M/y

Assets enable service delivery

AM Program Governance



- **Centralized AM Program** ensures consistency and provides District-wide data analysis
- **Operational Units** deliver services to the community and manage their assets
- **Cross-departmental** integration

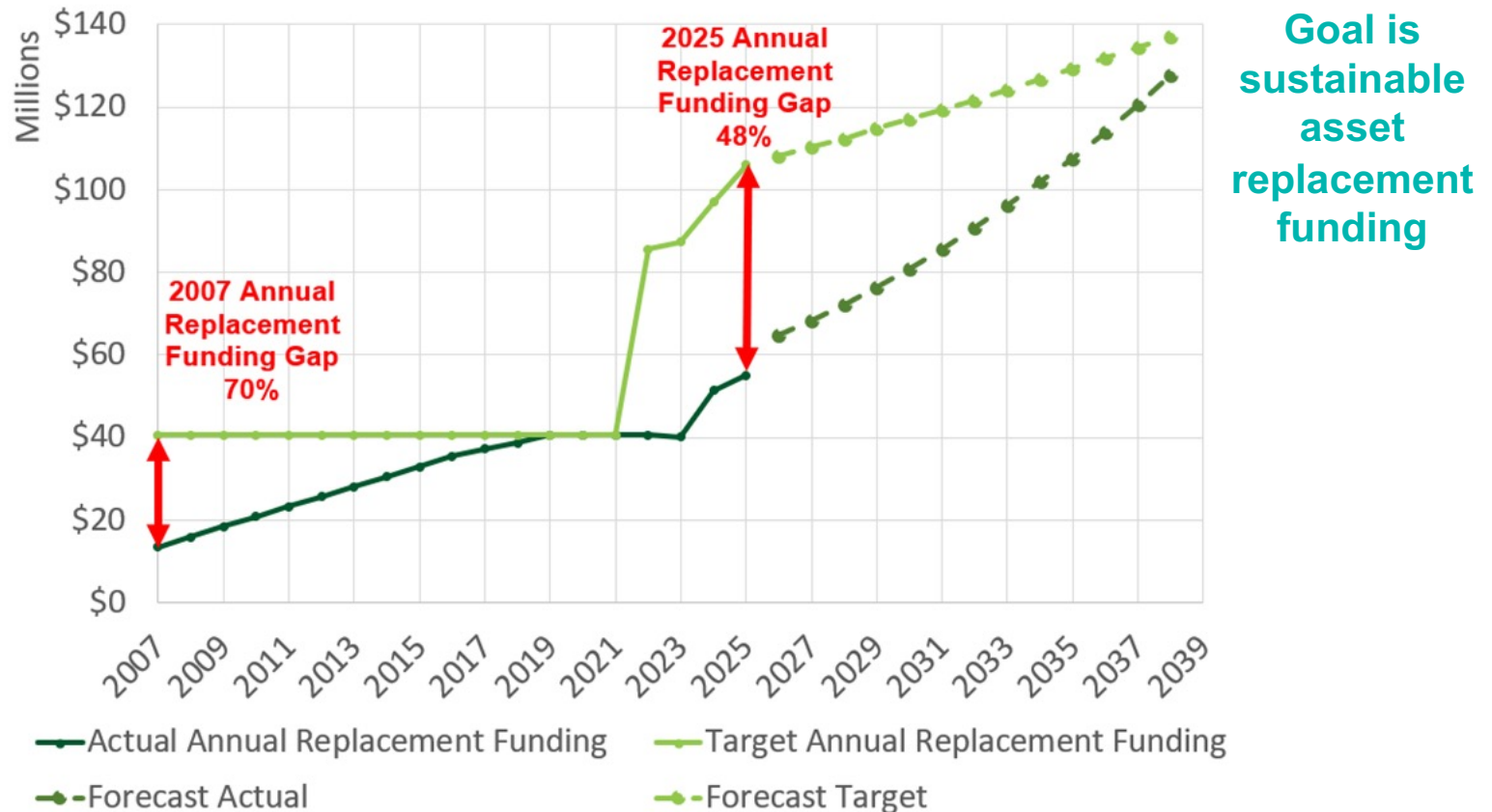
Asset management is everyone's job

AM Strategy & Implementation Plan



Continuous Improvement Strategies	Short Term		Medium Term		
	2023	2024	2025	2026	2027
Assets					
1: Improve Data Management					
2: Develop AM Software Solution					
Information					
3: Complete Natural Assets Inventory					
4: Complete First Generation AM Plans					
Finances					
5: Update Infrastructure Replacement Funding Strategy					
6: Develop Unit Cost Database					
7: Update Annual and Long Term Financial Plans					
People					
8: Develop AM Practices Manual					
9: Develop AM Competency: Management Program					
10: Monitor and Report Progress					

Infrastructure Replacement Funding Strategy



Performance Measurement

Contribution to asset management practice

Planning and decision making

Policy and Governance

People and Leadership

Data and Information



— Beginning of 2023 — End of 2023 — End of 2024 — End of 2025

Performance Measurement

Asset
Management
Readiness
Scale
Overall Score



Return on Saanich's Investment in AM

- Community perspective
 - Service delivery is more resilient and reliable
 - Costs are not passed on to future generations
- Operational perspective
 - Asset useful life is extended due to proactive maintenance
 - Emergency repairs are reduced
 - Climate change risks are mitigated



Do the right thing, at the right time, for the right cost

Lessons Learned

- Strong Council & leadership support
- Integrated, enterprise-wide governance
- Service delivery focus
- Risk-based prioritization
- Resources are available
 - UBCM funding programs
 - AMBC framework, resources and community of practice



The best time to plant a tree was 20 years ago, the next best time is today