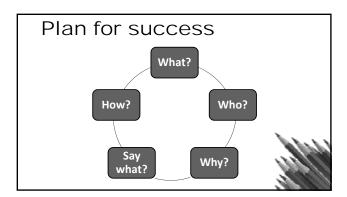


You can have brilliant ideas, but if you can't get them across, your ideas won't get you anywhere.

- Lee Iacocca



Project Management Institute

66 PMI Study Reveals Poor Communication Leads to Project Failure One Third of the Time 99

WHAT

What's in a "message?"

- 3 or 4 key points you want to make
- More than a slogan
- About repetition

What's in a "message?"

- 1. What are you doing?
- 2. Why?
- 3. Why better?
- 4. What's the "call to action?"

What are you doing?

- Your "quotable quotes"
- Short, simple, easily understood
 - No jargon
 - No technical language

Why and why better?

- Explain the "need"
- Support with facts, stats
- Include public opinion in your response
- Show not the "only ones"

Why and why better?

- Use credible sources for testimonials
- Use stories to engage
- Be empathetic use two-sided message to recognize other viewpoints depending on audience
- Make it personal "we" and "you



Why and why better?

- Make it familiar (frame your message)
- Reduce perception of change
- Identify both personal and community benefits/impacts
- Remember the WIIFM (What's a vending machine. in it for me!)

The only time people like change is when they are standing in front of a vendina machine.

--Lou Holtz Notre Dame football coach

What's the "call to action?"

 What does your audience need to know or do?



Look for examples

"The successful transfer of the City's electrical utility to FortisBC is great news for the taxpayers of Kelowna and our utility customers. Tax payers will benefit from the long term financial earnings resulting from the reinvestment of the proceeds of sale and customers will receive safe and reliable electricity from an experienced owner and operator."

"This initiative, which has been two years in the making..."

"FortisBC already provides service directly to two thirds of Kelowna so the transition is expected to be relatively seamless."

"The citizens of Kelowna provided electoral assent through an alternative approval process in the fall of 2012."

Test it

- Formally
 - Surveys
 - Exit forms
 - Focus groups
- Informally
 - Friends, family
 - Colleagues
 - Front line

WHO

Who do you want to reach?

- Target audiences
 - Trying to reach them to influence their behaviour or actions in some way
 - Internal and external

What do you know about them?

- Do your research
 - What motivates your audience Benefits?
 - What stops your audience Barriers?
- "Frame" your message
- Pick best tools for message delivery
- Greater chance of success!

$Y \cap I$



Verbally

- Take a deep breath, relax voice
- Avoid "up speak"
- Speak clearly and slowly (but not too slow!)
- Vary your tone and pitch
- Match your body language to your message

Visually

- Be attentive
- Comfortable stance, minimize movement
- If on camera look at reporter not camera
- And smile! (Or show appropriate concern)



HOW

"Inside-out" rule

- People that need to know, find out first
 - Internal
 - Mayor and Council, Chair and Board
 - Key staff, front line staff
 - External
 - People most affected



Cut through the clutter

- Project updates
- Branded for recognition

-	
Beach Avenue Improvement Project	
	Council Update #1: Feb. 9, 2010
Updates	
	updates from staff to Council to provide ongoing information about the Beach
Avenue improvement project Avir-2100 or email project sp	tt. For more information please contact Doug Allin, Director of Operations at 250-
Background	
	If be starting construction early this summer on the extension of the beach Avenue les a 1.2 km section of impercoof markupy and multi-use path along thank Avenue
	nishing at 5th Street. Prior to starting construction, business and community open
	ruide more information and solicit feedback from the community on two options.
The feedback from these ser	ssions will be presented to the Committee of the Whole.
The two options being prese	antid are:
- Option A mount year	y lew changes would be made to the beach, leaving nearly continuous access, it latrict land in front of score-homes on leach durence
	road closer to the beach and would require large sections of retaining wall and are access to the beach in many locations. Outlooks may require a budget increase

Orientation

- Orientation session with elected representatives and senior staff
- Water Qualit Improvemen Projec
- Formal, informal
- Project specific, ongoing
- Spreading the word

SEKID Orientation Session

Briefing/speaking notes

- Bullet point
- Key messages/points
- Use to answer Q
- Provides the answers and contact info
- Clear and consistent



Media protocol

- Identify key spokespersons
 - Mayor/Chair/Chief
 - CAO/Technical expert/Key staff
- Ensure briefed
- Stay current on who is being interviewed
- Media monitoring



Know it. Share it.

- WHAT Be prepared, clear and consistent
- HOW Have systems in place to share info
- YOU Be prepared, look sharp ©



"The best way to be boring is to leave nothing out."

Voltaire

